

**UN Women GERAAS Executive Review Template**

<b>Response</b>				
<b>Title of the Evaluation Report</b>	<b>Final Evaluation of the Safe Cities Programme</b>			
<b>Report sequence number</b>	o	<b>Date of Review</b>		<b>Year of the Evaluation Report</b> 2013
<b>Region</b>	Americas and Caribbean		<b>Country(ies)</b>	Guatemala
<b>Executive Summary in Final Report</b>	Yes		<b>TORs sent with Report</b>	No
<b>OVERALL RATING</b>			<b>Overall Rating</b>	<b>Satisfactory</b>
<b>Executive Feedback on Overall Rating</b>	The report does have weaknesses in terms of the level of detail with which the evaluation design is considered and limitations addressed. However, within these constraints, the report does a reasonable job of systematically presenting, analysing, and discussing the evidence from the evaluation process. This is linked to good gender and human rights analysis. Unfortunately, the Executive Summary is not up to the same standard, and reduces the utility of the report for decision makers.			
<b>PARAMETER 1: OBJECT AND CONTEXT OF THE EVALUATION</b>			<b>PARAMETER 1</b>	<b>Good</b>
<b>Executive Feedback on Parameter 2</b>	Considering the very brief timeframe for the evaluation, the report clearly identifies and describes the roles of the main stakeholders. The main results of the programme are identified, as if the budget, background and planning status.			
<b>PARAMETER 2: PURPOSE, OBJECTIVES AND SCOPE</b>			<b>PARAMETER 2</b>	<b>Satisfactory</b>
<b>Executive Feedback on Parameter 2</b>	The purpose of the evaluation is particularly clear. Whilst the evaluation criteria are stated, these are not 'unpacked' to define how they will be interpreted and applied. Nevertheless, specific reference is made to human rights and gender issues and this is good. The scope is broadly mentioned, but it would be useful to understand how this evaluation intended to relate to the wider programme – and whether it is only meant to support innovation within Guatemala or also answer questions of relevance to UN Women in Latin America.			
<b>PARAMETER 3: METHODOLOGY</b>			<b>PARAMETER 3</b>	<b>Satisfactory</b>
<b>Executive Feedback on Parameter 3</b>	The process of the evaluation is described with some detail. However, the overall design of the evaluation – and why this is more or less relevant than other designs – is not discussed. The main limitations presented relate to constraints faced by the evaluators rather than to weaknesses in the selected methods. It would appear from this that the main methodological consideration was the time available to the evaluators and the intention of speaking with a range of stakeholders.			
<b>PARAMETER 4: FINDINGS</b>			<b>PARAMETER 4</b>	<b>Good</b>
<b>Executive Feedback on Parameter 4</b>	Findings are systematic and clear about where the evaluators are making a judgement based on the material (and gaps) available. The evaluation criteria are addressed, although the logic of the layout is not always apparent.			
<b>PARAMETER 5: CONCLUSIONS AND LESSONS LEARNED</b>			<b>PARAMETER 5</b>	<b>Good</b>
<b>Executive Feedback on Parameter 5</b>	Conclusions spend a lot of time restating findings rather than adding additional layers of insights based on the evaluation criteria. However, the reference to the programme objectives is a strong point. Lessons learned do contain some useful insights for general knowledge – particularly the main point about strategies for VAW in the face of male-dominated institutions – but are largely issues that would have been better organised under the conclusions section.			
<b>PARAMETER 6: RECOMMENDATIONS</b>			<b>PARAMETER 6</b>	<b>Satisfactory</b>
<b>Executive Feedback on PARAMETER 6</b>	The eleven recommendations are broadly appropriate and relevant to the evaluation criteria and purpose. Whilst they are of a manageable number, they are mostly very short and not specific.			
<b>PARAMETER 7: GENDER AND HUMAN RIGHTS</b>			<b>PARAMETER 7</b>	<b>Good</b>
<b>Executive Feedback on PARAMETER 7</b>	Whilst there is very little large-n data in the report - and thus few opportunities for disaggregation - the report is appropriate for assessing the gender and human rights aspects of the programme from a strategic perspective. This is reflected in the depth of analysis and insights that are provided.			
<b>PARAMETER 8: THE REPORT STRUCTURE</b>			<b>PARAMETER 8</b>	<b>Unsatisfactory</b>
<b>Executive Feedback on PARAMETER 8</b>	The main report is generally well structured, although it is not always easy to tell where one is in the document. Unfortunately, the executive summary is too brief and cannot stand alone. The annexes are also not used to enhance the credibility of the evaluation.			